



New Hampshire
Department of
Revenue Administration

2026
MS-636

Proposed Budget

Carroll

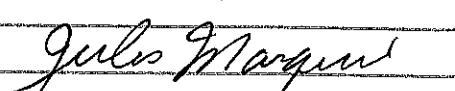
For the period beginning January 1, 2026 and ending December 31, 2026

Form Due Date: 20 Days after the Annual Meeting

This form was posted with the warrant on: 1/26/2026

GOVERNING BODY CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
Bonnie Moroney	Select Board, Chair	
Brian Mycko	Selectman	
Jules Marquis	Selectman	

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
nh.gov/about-dra/municipal-and-property-division



Appropriations

Account	Purpose	Article	Expenditures for period ending 12/31/2025	Appropriations for period ending 12/31/2025	Proposed Appropriations for period ending 12/31/2026
(Recommended) (Not Recommended)					
General Government					
4130	Executive	02	\$74,950	\$108,427	\$114,265
4140	Election, Registration, and Vital Statistics	02	\$5,166	\$8,438	\$11,375
4150	Financial Administration	02	\$193,136	\$243,450	\$248,803
4152	Property Assessment	02	\$808,568	\$70,000	\$70,000
4153	Legal Expense	02	\$24,098	\$50,000	\$51,000
4155	Personnel Administration	02	\$442,254	\$428,476	\$509,320
4191	Planning and Zoning	02	\$14,499	\$7,248	\$20,498
4194	General Government Buildings	02	\$135,682	\$131,150	\$122,850
4195	Cemeteries	02	\$4,651	\$5,100	\$10,300
4196	Insurance Not Otherwise Allocated	02	\$68,390	\$68,390	\$72,496
4197	Advertising and Regional Associations		\$0	\$0	\$0
4198	Contingency		\$0	\$0	\$0
4199	Other General Government	02	\$3,385	\$2,872	\$4,033
General Government Subtotal			\$1,774,779	\$1,123,551	\$1,234,940
Public Safety					
4210	Police	02	\$396,909	\$428,442	\$528,997
4215	Ambulances		\$0	\$20,000	\$0
4220	Fire	02	\$402,261	\$408,272	\$405,051
4240	Building Inspection	02	\$69,415	\$73,400	\$77,900
4290	Emergency Management	02	\$8,791	\$7,103	\$29,000
4299	Other Public Safety		\$0	\$0	\$0
Public Safety Subtotal			\$877,376	\$937,217	\$1,040,948
Airport/Aviation Center					
4301	Airport Administration		\$0	\$0	\$0
4302	Airport Operations		\$0	\$0	\$0
4309	Other Airport		\$0	\$0	\$0
Airport/Aviation Center Subtotal			\$0	\$0	\$0
Highways and Streets					
4311	Highway Administration		\$0	\$0	\$0
4312	Highways and Streets	02	\$166,541	\$181,407	\$178,726
4313	Bridges		\$0	\$0	\$0
4316	Street Lighting	02	\$10,890	\$20,000	\$11,000
4319	Other Highway, Streets, and Bridges		\$0	\$0	\$0
Highways and Streets Subtotal			\$177,431	\$201,407	\$189,726



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Account	Purpose	Article	Expenditures for period ending 12/31/2025	Appropriations for period ending 12/31/2025	Proposed Appropriations for period ending 12/31/2026	(Recommended)	(Not Recommended)
Sanitation							
4321	Sanitation Administration		\$0	\$0	\$0	\$0	\$0
4323	Solid Waste Collection		\$0	\$0	\$0	\$0	\$0
4324	Solid Waste Disposal	02	\$155,289	\$159,487	\$179,781	\$0	\$0
4325	Solid Waste Facilities Clean-Up		\$0	\$0	\$0	\$0	\$0
4326	Sewage Collection and Disposal	02	\$2,207	\$4,000	\$2,500	\$0	\$0
4329	Other Sanitation		\$0	\$0	\$0	\$0	\$0
Sanitation Subtotal			\$157,496	\$163,487	\$182,281	\$0	\$0
Water Distribution and Treatment							
4331	Water Administration		\$0	\$0	\$0	\$0	\$0
4332	Water Services		\$0	\$0	\$0	\$0	\$0
4335	Water Treatment		\$0	\$0	\$0	\$0	\$0
4338	Water Conservation		\$0	\$0	\$0	\$0	\$0
4339	Other Water		\$0	\$0	\$0	\$0	\$0
Water Distribution and Treatment Subtotal			\$0	\$0	\$0	\$0	\$0
Electric							
4351	Electric Administration		\$0	\$0	\$0	\$0	\$0
4352	Generation		\$0	\$0	\$0	\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0	\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0	\$0	\$0
Electric Subtotal			\$0	\$0	\$0	\$0	\$0
Health							
4411	Health Administration		\$0	\$0	\$0	\$0	\$0
4414	Pest Control		\$0	\$0	\$0	\$0	\$0
4415	Health Agencies and Hospitals		\$0	\$0	\$0	\$0	\$0
4419	Other Health	02	\$800	\$1,310	\$1,410	\$0	\$0
Health Subtotal			\$800	\$1,310	\$1,410	\$0	\$0
Welfare							
4441	Welfare Administration	02	\$245	\$15,000	\$15,000	\$0	\$0
4442	Direct Assistance		\$0	\$0	\$0	\$0	\$0
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0	\$0	\$0
4445	Vendor Payments		\$0	\$356	\$0	\$0	\$0
4449	Other Welfare		\$0	\$8,865	\$0	\$0	\$0
Welfare Subtotal			\$245	\$24,221	\$15,000	\$0	\$0



Appropriations

Account	Purpose	Article	Expenditures for period ending 12/31/2025	Appropriations for period ending 12/31/2025	Proposed Appropriations for period ending 12/31/2026
					(Recommended) (Not Recommended)
Culture and Recreation					
4520	Parks and Recreation	02	\$12,442	\$16,100	\$20,925
4550	Library	02	\$18,055	\$18,150	\$19,958
4583	Patriotic Purposes	02	\$1,844	\$2,000	\$2,000
4589	Other Culture and Recreation	02	\$12,200	\$12,200	\$13,265
Culture and Recreation Subtotal			\$44,541	\$48,450	\$56,148
Conservation and Development					
4611	Conservation Administration	02	\$360	\$440	\$470
4612	Purchase of Natural Resources		\$0	\$0	\$0
4619	Other Conservation		\$0	\$0	\$0
4631	Redevelopment and Housing Administration		\$0	\$0	\$0
4632	Other Redevelopment and Housing		\$0	\$0	\$0
4651	Economic Development Administration		\$0	\$0	\$0
4652	Economic Development		\$0	\$0	\$0
4659	Other Economic Development		\$0	\$0	\$0
Conservation and Development Subtotal			\$360	\$440	\$470
Debt Service					
4711	Principal - Long Term Bonds, Notes, and Other Debt	02	\$222,163	\$237,500	\$242,357
4721	Interest - Long Term Bonds, Notes, and Other Debt	02	\$143,387	\$150,500	\$143,511
4723	Interest on Tax and Revenue Anticipation Notes		\$0	\$0	\$0
4790	Other Debt Service Charges		\$0	\$0	\$0
Debt Service Subtotal			\$365,550	\$388,000	\$385,868
Capital Outlay					
4901	Land		\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$15,000	\$101,836	\$0
4903	Buildings		\$151,766	\$151,766	\$0
4909	Improvements Other than Buildings		\$0	\$0	\$0
Capital Outlay Subtotal			\$166,766	\$253,602	\$0



Appropriations

Account	Purpose	Article	Expenditures for	Appropriations	Proposed Appropriations for period		
			period ending 12/31/2025	for period ending 12/31/2025			
					(Recommended) (Not Recommended)		
Operating Transfers Out							
4911	To Revolving Funds		\$0	\$0	\$0		
4912	To Special Revenue Funds		\$0	\$0	\$0		
4913	To Capital Projects Funds		\$0	\$0	\$0		
4914A	To Airport Proprietary Fund		\$0	\$0	\$0		
4914E	To Electric Proprietary Fund		\$0	\$0	\$0		
4914O	To Other Proprietary Fund		\$0	\$0	\$0		
4914S	To Sewer Proprietary Fund		\$0	\$0	\$0		
4914W	To Water Proprietary Fund	02	\$0	\$214,776	\$340,144		
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0		
4919	To Fiduciary Funds		\$0	\$0	\$0		
Operating Transfers Out Subtotal			\$0	\$214,776	\$340,144		
Total Operating Budget Appropriations					\$3,446,935		
					\$0		



Special Warrant Articles

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2026	
			(Recommended)	(Not Recommended)
4155	Personnel Administration	09	\$36,343	\$0
<i>Purpose: To Add a Fifth Full-Time Police Officer</i>				
4194	General Government Buildings	12	\$36,000	\$0
<i>Purpose: To Modify the Slope of the Town Hall</i>				
4210	Police	09	\$66,560	\$0
<i>Purpose: To Add a Fifth Full-Time Police Officer</i>				
4215	Ambulances	13	\$20,000	\$0
<i>Purpose: To offset ambulance medical transfers</i>				
4312	Highways and Streets	04	\$47,804	\$0
<i>Purpose: To Repair or Rebuild Town Roads</i>				
4312	Highways and Streets	05	\$142,196	\$0
<i>Purpose: To Repair or Rebuild Town Roads, part 2</i>				
4339	Other Water	06	\$110,000	\$0
<i>Purpose: Water System Evaluation & Siting Study</i>				
4449	Other Welfare	30	\$1,000	\$0
<i>Purpose: To Donate to Second Chance Animal Rescue</i>				
4902	Machinery, Vehicles, and Equipment	03	\$225,000	\$0
<i>Purpose: To Replace Fire/Rescue Forestry Vehicle</i>				
4915	To Capital Reserve Funds	18	\$50,000	\$0
<i>Purpose: To place money in the Road Improvements CRF</i>				
4915	To Capital Reserve Funds	19	\$50,000	\$0
<i>Purpose: To Place Money in the Water Department CRF</i>				
4915	To Capital Reserve Funds	20	\$30,000	\$0
<i>Purpose: To Put Money in the New Land & Building CRF</i>				
4915	To Capital Reserve Funds	21	\$30,000	\$0
<i>Purpose: To put money in the Police Cruiser CRF</i>				
4915	To Capital Reserve Funds	22	\$30,000	\$0
<i>Purpose: To Place Money in the Municipal Truck CRF</i>				
4915	To Capital Reserve Funds	23	\$30,000	\$0
<i>Purpose: To Place Money in the Highway Equipment CRF</i>				
4915	To Capital Reserve Funds	24	\$20,000	\$0
<i>Purpose: To place money in the Computer Technology CRF</i>				
4915	To Capital Reserve Funds	25	\$10,000	\$0
<i>Purpose: To put money in the Landfill Closure CRF</i>				
4915	To Capital Reserve Funds	26	\$10,000	\$0
<i>Purpose: To put money in the Energy Efficiency CRF</i>				
4915	To Capital Reserve Funds	27	\$10,000	\$0
<i>Purpose: To Place Money in the Recreational Buildings CRF</i>				
Total Proposed Special Articles			\$954,903	\$0



Individual Warrant Articles

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2026	
			(Recommended)	(Not Recommended)
4194	General Government Buildings	10	\$60,000	\$0
<i>Purpose: To Repair/Replace the Transfer Station Driveway</i>				
4319	Other Highway, Streets, and Bridges	11	\$50,000	\$0
<i>Purpose: To Fix the Highway Garage Driveway & Parking Lot</i>				
4449	Other Welfare	33	\$500	\$0
<i>Purpose: To contribute to CASA</i>				
4449	Other Welfare	36	\$356	\$0
<i>Purpose: To Contribute to American Red Cross</i>				
4449	Other Welfare	32	\$923	\$0
<i>Purpose: To Donate to Northern Human Services</i>				
4449	Other Welfare	29	\$2,050	\$0
<i>Purpose: To contribute to Tri County Community Action</i>				
4449	Other Welfare	31	\$1,000	\$0
<i>Purpose: To contribute to the Weathervane Theatre</i>				
4449	Other Welfare	28	\$2,065	\$0
<i>Purpose: To Contribute to North Country Home Health & Hospice Agency, Inc.</i>				
4449	Other Welfare	34	\$500	\$0
<i>Purpose: To Contribute to The Center for New Beginnings</i>				
4449	Other Welfare	35	\$500	\$0
<i>Purpose: To Donate to Pathways Pregnancy Care Center</i>				
4902	Machinery, Vehicles, and Equipment	08	\$75,000	\$0
<i>Purpose: To Purchase and Equip Police Cruiser</i>				
4902	Machinery, Vehicles, and Equipment	07	\$88,200	\$0
<i>Purpose: To Purchase a 2026 Ford F-350 Super Duty with Plow</i>				
4902	Machinery, Vehicles, and Equipment	14	\$12,200	\$0
<i>Purpose: To Purchase a Cargo Trailer for the Water Department</i>				
Total Proposed Individual Articles			\$293,294	\$0



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Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2026
Taxes					
3120	Land Use Change Taxes for General Fund	02	\$0	\$0	\$13,300
3180	Resident Taxes		\$0	\$0	\$0
3185	Yield Taxes	02	\$22,309	\$21,638	\$22,309
3186	Payment in Lieu of Taxes	02	\$74,020	\$65,852	\$74,020
3187	Excavation Tax		\$0	\$0	\$0
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	02	\$22,894	\$11,979	\$22,894
Taxes Subtotal			\$119,223	\$99,469	\$132,523
Licenses, Permits, and Fees					
3210	Business Licenses and Permits		\$0	\$0	\$0
3220	Motor Vehicle Permit Fees	02	\$296,226	\$282,346	\$296,226
3230	Building Permits	02	\$53,020	\$21,814	\$53,020
3290	Other Licenses, Permits, and Fees	02	\$16,339	\$22,074	\$16,339
Licenses, Permits, and Fees Subtotal			\$365,585	\$326,234	\$365,585
From Federal Government					
3311	Housing and Urban Development		\$0	\$0	\$0
3312	Environmental Protection		\$0	\$45,530	\$0
3313	Federal Emergency		\$0	\$0	\$0
3314	Federal Drug Enforcement		\$0	\$0	\$0
3319	Other Federal Grants and Reimbursements	09	\$86,236	\$86,236	\$60,000
From Federal Government Subtotal			\$86,236	\$131,766	\$60,000
State Sources					
3351	Shared Revenues - Block Grant	02	\$85,214	\$0	\$85,214
3352	Meals and Rooms Tax Distribution	02	\$85,214	\$82,172	\$60,000
3353	Highway Block Grant		\$0	\$0	\$0
3354	Water Pollution Grant		\$0	\$0	\$0
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement		\$0	\$0	\$0
3357	Flood Control Reimbursement		\$0	\$0	\$0
3359	Railroad Tax Distribution	02	\$22,733	\$22,773	\$109,009
3360	Water Filtration Grants		\$0	\$0	\$0
3361	Landfill Closure Grants		\$0	\$0	\$0
3369	Other Intergovernmental Revenue from State of NH	06	\$0	\$10,000	\$50,000
3379	Intergovernmental Revenues - Other		\$0	\$0	\$0
State Sources Subtotal			\$193,161	\$114,945	\$304,223



Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2026
Charges for Services					
3401	Income from Departments	02	\$3,066	\$4,549	\$3,066
3402	Water Supply System Charges		\$0	\$0	\$0
3403	Sewer User Charges		\$0	\$0	\$0
3404	Garbage-Refuse Charges		\$0	\$0	\$0
3405	Electric User Charges		\$0	\$0	\$0
3406	Airport Fees		\$0	\$0	\$0
3409	Other Charges	02	\$2,040	\$1,450	\$2,040
Charges for Services Subtotal			\$5,106	\$5,999	\$5,106
Miscellaneous Revenues					
3500	Special Assessments		\$0	\$0	\$0
3501	Sale of Municipal Property		\$87,349	\$75,523	\$0
3602	Interest on Investments	02	\$94,024	\$50,000	\$94,024
3503	Rents of Property		\$0	\$0	\$0
3604	Fines and Forfeits		\$0	\$0	\$0
3506	Insurance Dividends and Reimbursements		\$0	\$0	\$0
3508	Contributions and Donations		\$0	\$0	\$0
3509	Revenue from Misc Sources Not Otherwise Classified	02	\$17,218	\$12,699	\$16,759
Miscellaneous Revenues Subtotal			\$198,591	\$138,222	\$110,783
Interfund Operating Transfers In					
3911	From Revolving Funds		\$0	\$0	\$0
3912	From Special Revenue Funds	13, 07, 03, 05, 11	\$0	\$40,000	\$525,396
3913	From Capital Projects Funds		\$0	\$0	\$0
3914A	From Airport Proprietary Fund		\$0	\$0	\$0
3914E	From Electric Proprietary Fund		\$0	\$0	\$0
3914O	From Other Proprietary Fund		\$0	\$0	\$0
3914S	From Sewer Proprietary Fund		\$0	\$0	\$0
3914W	From Water Proprietary Fund	02, 19	\$0	\$276,553	\$390,144
3915	From Capital Reserve Funds	06, 08, 14	\$0	\$321,836	\$147,200
3916	From Trust and Fiduciary Funds	02	\$0	\$0	\$12,500
3917	From Conservation Funds		\$0	\$0	\$0
Interfund Operating Transfers In Subtotal			\$0	\$638,389	\$1,075,240
Other Financing Sources					
3934	Proceeds from Long-Term Notes/Bonds/Other Sources	04	\$0	\$0	\$47,804
9998	Amount Voted from Fund Balance		\$0	\$0	\$0
9999	Fund Balance to Reduce Taxes	02	\$0	\$0	\$744,112
Other Financing Sources Subtotal			\$0	\$0	\$791,916
Total Estimated Revenues and Credits			\$967,902	\$1,455,024	\$2,845,376



Budget Summary

Item	Period ending 12/31/2026
Operating Budget Appropriations	\$3,446,935
Special Warrant Articles	\$954,903
Individual Warrant Articles	\$293,294
Total Appropriations	\$4,695,132
Less Amount of Estimated Revenues & Credits	\$2,845,376
Estimated Amount of Taxes to be Raised	\$1,849,756